

LEGISLATIVE ALERT

Trial lawyers' bill goes to governor

CMS, ALONG WITH ISMS, IS STRONGLY urging the governor to veto HB 1798. This legislation is clearly a disguised "grab for cash" by the plaintiff lawyers.

The proposal would create a new way for plaintiffs to receive compensation in wrongful death cases.

Current law already provides for proper recovery in wrongful death cases. Today, the spouse and next of kin may recover for loss of society and companionship with the deceased. Such damages include deprivation of love, care, comfort, protection, guidance, advice and affection of the deceased. Substantial sums are already awarded in cases for these losses.

The bill was approved 31-23 along party lines in the Senate and passed the House 63-52. As of press time, Governor Blagojevich had yet to decide if he'll sign the bill.

The ISMS Web site allows members to click a "Take Action" button for HB 1798. Go to www.isms.org today.





Be it resolved....

B. H. Gerald Rogers, MD, *right*, provides testimony on his resolution, "Protecting Ethical Pharmaceutical Companies From the Litigation Industry," before the CMS Resolutions Reference Committee on May 22. *Clockwise* from Dr. Rogers are Drs: Earl E. Fredrick, Jr., chair; Saul J. Weiner, vice-chair; Ms. Liz Sidney, staff; Bapu Arekapudi, David Loiterman, Thomas Anderson, Kamala Ghaey, J. Regan Thomas, Frederick Merkel, and Susan Kern.

Learn parliamentary procedures

THE PARLIAMENTARY PROCEDURES program is not just for CMS leaders. Everyone who participates in formal meetings can benefit from the tools and techniques offered in *Sturgis Rules of Order*. Knowledge gained can be used in the hospital setting or in your professional societies.

For information on registering, see our ad on page 4.

FRONTLINE PERIL

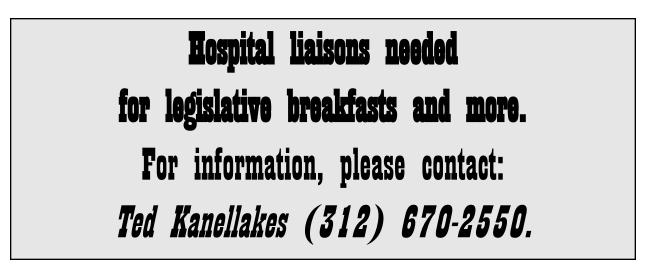
CMS opposes Stroger cuts

Your leadership wrote last February to County Board President Todd Stroger, urging "great care" in carrying out budget and staff cuts within the Bureau of Health Services. "Frontline physicians are highly trained professionals who constitute the core of Cook County's public medical care infrastructure. They must not be sacrificed *en masse* to bean counters and bureaucracy—action that would further imperil an already fragile county system. We expect Cook County leaders and budget cutters to follow state law, regulation, and the institution's own medical staff bylaws in any restructuring that might occur," wrote President Shastri Swaminathan, MD.

OUR FUTURE

Young docs added to Council

YOUNG PHYSICIANS--THE PROFESSION'S future--are gaining a new voice on the CMS Council. Effective this summer, each District will be allowed to add young physicians as councilors and as alternates to represent young members of their respective districts. In accordance with AMA policy, CMS defines "young" as under 40 years of age or within the first eight years of professional practice after residency and fellowship training. The new seats will give young physicians an opportunity to participate in policy activities that will affect them for years to come.





515 N. Dearborn St. Chicago IL 60610 James R. Tarrant, CAE, Executive Director Liz Sidney, Co-Editor/Editorial Scott Warner, Co-Editor/Production

CHICAGO MEDICAL SOCIETY

OFFICERS OF THE SOCIETY Shastri Swaminathan, MD President

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"MEDICAL HOME MODEL"

Update: Illinois Health Connect, a new HFS program

By Margaret Kirkegaard, MD, MPH

Medical Director, Illinois Health Connect

THE ILLINOIS DEPARTMENT OF HEALTHCARE and Family Services (formerly the Illinois Department of Public Aid) has moved to a Primary Care Case Management (PCCM) model for most medical program (Medicaid and All Kids) clients. This model of health care delivery is also known as the "medical home model" and has been shown to enhance primary and preventive care services. Twenty-nine other states have adopted similar programs for their clients and have shown a gradual decrease in ED usage, an increase in primary care and preventive services (such as immunizations) for patients, and decreased costs. In Illinois, this program has been named Illinois Health Connect and is being administered by Automated Health Systems (AHS).

Overall, 1.6 million patients including 1,100,000

children enrolled in *All Kids*, 370,000 adults enrolled in *FamilyCare* and 110,000 elderly or disabled adults are eligible for *Illinois Health Connect* and will choose one Primary Care Provider (PCP) to act as their "medical home." **Physicians willing to provide a medical home for patients must enroll as an Illinois Health Connect PCP.** They can specify how many patients they want in their panel from 1 to 1,800 and limit the panel based on existing patients, age limits, or gender. PCPs will receive a monthly management fee in addition to the fee-forservice reimbursements for each visit. Primary care physicians who do not enroll will no longer be able to provide primary care to their HFS patients enrolled in *Illinois Health Connect* without a referral.

PCPs will provide referrals for patients to see specialists. Referrals are registered with AHS and shared with HFS so claims by specialists will be paid. Referrals are NOT reviewed for medical ne*continued on p. 6*

2007 Parliamentary Procedures Workshop

Each year the Chicago Medical Society provides a training workshop known as "Parliamentary Procedures Workshop," based on the Sturgis Rules of Order. This workshop offers tools and techniques to help sharpen leadership ability, meeting skills and pertinent protocol. The Parliamentary Procedures course is intended to help physicians become active in their societies. Hence, this course is designed for CMS District & Council officers, Board members, executives, officers of specialty societies, and officers from various hospitals.

At the end of this workshop, participants should be able to:

- 1. Discuss the basic principles and rules of parliamentary law
- 2. Prepare a basic agenda
- 3. List the steps in handling a motion
- 4. Define a main motion, a subsidiary (secondary), a privileged, and a restorative motion
- 5. Differentiate between a "primary," a "secondary," and a "substitute"
- 6. List five rules governing debate
- 7. Identify five essential points to successfully preside over a meeting
- 8. Utilize the ranking motions

This year's Parliamentary Procedures Workshop will be held on **Wednesday**, **August 22**, 2007, from 10 a.m. to 3 p.m. at the CMS building. A non-refundable fee of \$15 is needed with your RSVP--lunch is included with this fee. A *Save-the-Date* flyer along with a letter of invitation will be mailed out in June. In the meantime, if you have any questions, contact Annette Boksa, Education Coordinator, at (312) 670-2550 ext. 340 or aboksa@cmsdocs.org.

What's New with the 2007 OSHA Training Workshops?

OSHA requires annual training for all health care workers with potential occupational exposure to blood-borne pathogens. Attend the two-hour training course, update your exposure control plan and satisfy most of your yearly OSHA regulations.

All seminars are taught by specialists in exposure control. The course is designed for clinicians and their staff, including *dentists* and *dental medical staff*. At the conclusion of this activity, participants should be able to: 1) Identify the requirements of OSHA standards including blood-borne pathogens; 2) Explain how the standards apply to them; 3) Discuss and select safer needle devices; and 4) Identify safety and health hazards at their facility.

OSHA requires that all health care employers maintain a written Exposure Control Plan. The plan must include a risk analysis, Hepatitis B vaccinations, follow-up procedures, an evaluation of safer sharps and training. The two-hour update will provide you with tools, including a sample program, to ensure that you meet all the requirements. OSHA requires that your plan be reviewed annually, that the newest technology be reviewed annually, and that training is repeated annually.

Also, have you ever attended a workshop only to realize that after the workshop's completion you still had questions that were unanswered? As a result, the Chicago Medical Society and the Chicago North office of OSHA have obtained a list of *Frequently Asked* Questions from former OSHA attendees. It can be found on CMS's Web site www.cmsdocs.org.

Save the Date!



- **Thursday, September 13**: Rush North Shore Medical Center at 2 p.m. to 4 p.m.
- Friday, September 21:
- Chicago Medical Society Building (Downtown) at 2 p.m. to 4 p.m.
- Wednesday, October 10:
- Oak Lawn Hilton at 10 a.m. to 12 p.m.
- Friday, October 26:
- Advocate Lutheran General Hospital at 2 p.m. to 4 p.m.
- O Wednesday, November 7: Chicago Medical Society Building (Downtown) at 10 a.m. to 12 p.m.



Registration Fee:

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- \$59* each CMS member or staff person Two Hr. Initial Update
- ✤ \$99* each Non-member or staff person Two Hr. Initial Update
- ✤ \$69* each CDS member or staff person Two Hr. Initial Update

Questions? Call Elvia Rubio at (312) 670-2550 Ext. 338

"MEDICAL HOME MODEL" continued from page 4

cessity or "pre-authorized." Patients will NOT require a referral to receive care in the ED or for inpatient care. Labs, diagnostic studies, PT/OT/ST will NOT require referrals.

Specialists do not need to enroll but will need to verify that a referral has been registered by the PCP before submitting a claim for services. *AHS* is also developing a specialty database that will assist PCPs in identifying specialty providers who are willing to care for their patients enrolled in *Illinois Health Connect*. Specialists who would like to be included in the database can contact *AHS* at 1(877) 912-1999.

Until the referral system is implemented, claims will continue to be processed without a referral. Providers will be notified by AHS prior to full implementation of the referral process. It is anticipated that the referral system will be available in late 2007.

Cook County Status

Approximately 850,000 Illinois Health Connect HFS clients living in Cook County must pick a medical home. Beginning on Feb. 16, 2007, and proceeding through March, AHS sent initial enrollment materials to these clients. (You can review the enrollment materials that were sent to clients on the Illinois Health Connect web site at http://www.illinoishealthconnect.com/clientmaterials.aspx). HFS clients who live in Cook County have the option of enrolling in a medical home through Illinois Health Connect or the managed care organizations, Harmony Health Plan or Family Health Network. The original time frame for enrollment allowed clients 60 days from the receipt of their initial materials to actively select a PCP. At the end of the 60-day period, any client who had not selected a medical home would be "auto-assigned" to a PCP. A small percentage of patients in Cook County were auto-assigned according to the 60-day schedule; however, it became apparent that in order to accommodate the large volume of client phone calls and allow every client a reasonable opportunity to choose a PCP, the 60-day time frame should be extended and auto-assignment was delayed. (Auto-assignment has proceeded according to the schedule in the collar counties.) Currently, approximately 450,000 patients in Cook County have chosen a medical home and been enrolled in either an MCO plan or Illinois Health Connect. For the remaining approximately 400,000 patients, auto-assignment is anticipated to resume by the end of May, and patients will be receiving their second enrollment packets soon, informing them that they need to select a medical home or they will be auto-assigned.

To learn more or to enroll as a PCP, call 1(877) 912-1999, or contact your Illinois Health Connect Provider Service Representative, or visit the Web site at www.illinoishealthconnect.com.





Surplus Medical Equipment

Do you have any surplus medical equipment that may be donated to the Chicago Medical Society



Regional Patient Simulation Center

The CMS Foundation is developing a multiple room simulation center in 8,000 sq. ft. of space in our downtown headquarters. We are seeking donations of all items that would be found in an OR, ER, ICU and patient room.

The center will serve as a training facility where healthcare professionals can learn and maintain clinical skills. It will serve all area hospitals and healthcare professionals, i.e., physicians, nurses, therapists and EMTs, for training and emergency preparedness.

We are also urging our members to please contact their hospitals and inquire about donations— anything and everything will be appreciated.

> For a complete list of items to donate please contact: Michael Boros at 312-329-7326 or mboros@cmsdocs.org



SEND PERSONALIZED NOTES

Doctors kick off membership drive at 2007 House of Delegates

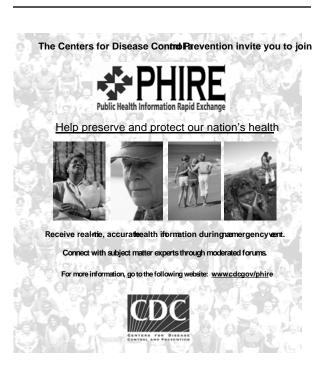
THEY CAME. THEY WROTE. CMS LEADERSHIP and delegates were among the physicians attending the recent ISMS annual meeting of the House of Delegates who wrote a whopping 650 personalized notes to non-members, urging them to join ISMS and their county medical societies.

This exciting new membership drive harnessed delegates' enthusiasm for peer-to-peer recruitment, which is the most effective method to bring new members into our societies.

The personalized notes were mailed with an already-completed ISMS membership application, minus the physician's signature and membership dues check. Joining ISMS and your county society has never been easier.

Membership drive participants were entered into a drawing to win one of five iPods. Congratulations to the winners, especially Roop R. Shivpuri, MD, for writing the most notes – more than 90 in total!

Are you interested in organizing a membership drive FOR ISMS/CMS? See our ad on facing page. And contact Jim Jacobsohn at ISMS Division of Membership, (800) 782-4767, ext. 6493, or jacobsohn@isms.org.





The Illinois State Medical Society and the Chicago Medical Society Recruiter Rewards Program



Q & A

Q. What is the ISMS and CMS Recruiter Rewards Progam?

A. The Recruiter Rewards Program allows ISMS and CMS members to receive rebates on their membership dues through the direct recruitment of other physicians as members.

Q. How many members do I need to recruit and how much is the rebate?

2 New Members	15% Dues Rebate
3 New Members	30% Dues Rebate
4 New Members	50% Dues Rebate
5 New Members	75% Dues Rebate
6 or More New Members	100% Dues Rebate

Note: Student and resident recruiters will be given gift certificates in lieu of rebates.

Q. Who is eligible?

A. Those eligible as recruiters are individual physicians, groups with nine or fewer physicians, and groups of 10 or more physicians that do not participate in the Group Dues Program. ISMS and CMS officers and trustees are not eligible for this program.

Q. Who qualifies as a new member?

A. For the recruiting member to receive the "dues discount credit" for a new member, all newly recruited physicians must:

- 1) Be dues-paying members; recruitment for a non-dues paying membership category is not counted towards a recruiter dues discount credit.
- 2) Be a first-time member or a reinstated member whose membership was not active for one full year.
- 3) Include the recruiting member's name on their membership application.

Note: Physicians recruited after June 1 who pay half-year dues will not initially count towards their recruiter's discount until they pay their full-year membership dues the following year. Once this payment is made, the discount for the recruiter will be applied towards the following membership year.

Q. Can I opt out of my rebate?

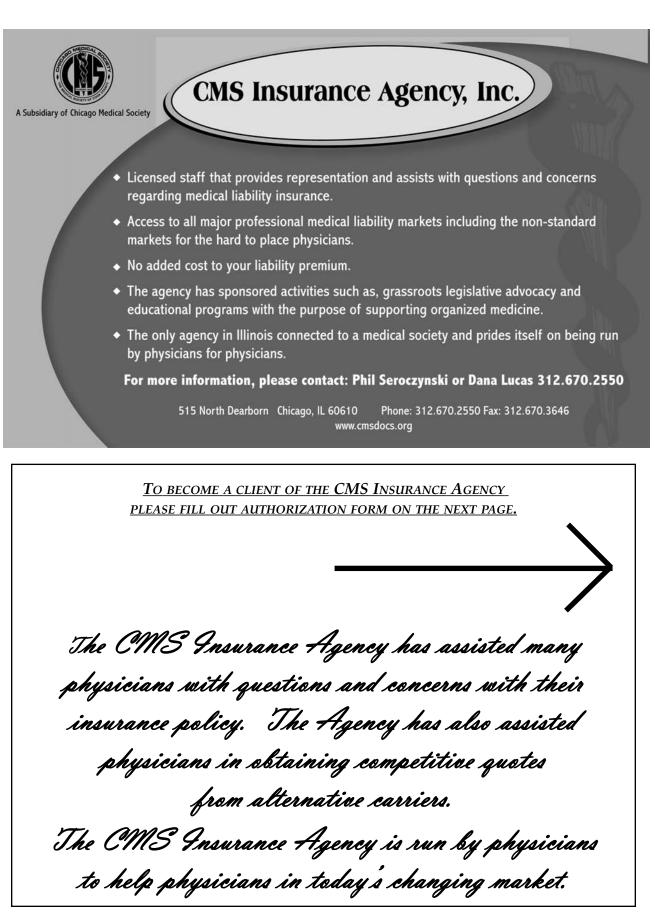
A. Yes, ISMS and CMS member recruiters may waive their allotted discount if they so desire, in favor of an equal amount contribution made in their name to the Illinois State Medical Society Political Action Committee (IMPAC).

Questions?

Contact Kris Johnson, ISMS Director of Membership Services * (312) 580-6441 * johnsonk@isms.org

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Contact Ted Kanellakes, CMS Director of Membership Services * (312) 670-2550 * tkanellakes@cmsdocs.org



Advertisement

Carrier:

Attn: Underwriting

I hereby authorize the CMS Insurance Agency, Inc., to serve as my broker of record for the purpose of placing and servicing my medical professional liability insurance.

This authorization is effective until superseded by a countermanding authorization letter.

Full Name Printed

Signature

Date

Please copy onto your letterhead and fax back to Phil Seroczynski or Dana Lucas at 312.670.3646. Thank You.

EARNING CME

2008 a licensure renewal year

PUTTING MCC 2008 ON YOUR CALENDAR IS a big step toward earning the 150 credits you need to renew your license next year. MCC 2008, which will be held in conjunction with another organization or hospital, is scheduled for spring. You'll be able to earn more than 15 Category I CME Credits.

For information about CME requirements, call our Education Department at (312) 670-2550, ext. 339.



<u>Fine-dining a la CMIS</u>

As a benefit of membership, all CMS members are considered members of ChicaGourmets, a premiere culinary organization with more than 50 fine-dining events yearly.

For upcoming ChicaGourmets events, visit: www.chicagourmets.org, or call Don Newcomb at (708) 383-7543.

ChicaGourmets is endorsed by the Chicago Medical Society Service Bureau, Inc.

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#### **CMS COUNCIL HIGHLIGHTS**

# May 8 meeting spotlights Midwest Clinical Conference, single payor system, and Patient Simulation Center

• CMS Leadership announced the departure of Executive Director James Tarrant; and the Council rose to thank Mr. Tarrant for nine years of service. During his tenure, Mr. Tarrant made it possible for CMS to be part of major health care discussions in the Chicago area, said CMS President, Dr. Shastri Swaminathan. A



sions in the Chicago area, Physicians recognized for induction in the ISMS Fifty Year Club were *from left:* said CMS President, Dr. Drs. Arthur R. Peterson, Oscar E. Osimani, Manus C. Kraff, CMS President Shastri Swaminathan. A Shastri Swaminathan, who presented the pins, Dan G. Pavel, George S. Farah, search committee for a new and Vincent R. Pateras.

executive director has been formed; chaired by Immediate Past President Steven M. Malkin, MD, the committee is comprised of Executive Committee and at-large members. Mr. Ted Kanellakes, director of member services, will serve as interim executive director.

• The Council recognized members of the ISMS Fifty Year Club. Among CMS members honored were Drs. George S. Farah, Zahurul Huq, M. Barry Kirschenbaum, Manus C. Kraff, Arthur R. Peterson, Hernan M. Reyes, Jafar Shah-Mirany, and Malachi J. Flanagan.

• Responding to the national political debate on health system reform, CMS is reactivating its committee on a single-payor system. Members are encouraged to serve. For more information, contact Ted Kanellakes at (312) 670-2550.

• This year, according to Dr. Swaminathan, the Membership Department has turned the battleship around, adding 330 members. Dr. Swaminathan stressed the importance of maintaining, as well as recruiting, new members. He said, "Our job, as counselors and delegates, is to encourage membership. We must find out what new members are interested in, match their interests, and keep them engaged throughout their careers." CMS/ISMS membership data show that 50% of new members drop out of the organization within five years.

• CMS resolutions were debated at the ISMS House of Delegates in April; the majority of them were adopted. The Third District had a healthy attendance. Next year's meeting will be held April 10-13 in Oak Brook.

• CMS went on record supporting the position of infectious disease societies in opposing MRSA leg-

islation in Springfield. Leaders fear it would have negative consequences for physicians, hospitals and patients. The bill would require that all hospitalized patients be screened for the presence of MRSA and reported to IDPH if positive.

• The consolidated audit of CMS, the Insurance Agency, Service Bureau and Foundation shows a \$138,000 loss for 2006, far less than anticipated. The four components are being managed successfully, said CMS president-elect Saroja Bharati, MD.

• The Midwest Clinical Conference 2008 will be held in conjunction with another organization or a hospital to be determined; the CMS Foundation's mission continues to be educating doctors.

• The CMS Regional Patient Simulation Center held an Open House on May 30 at Society Headquarters. This was an opportunity to see the potential of simulation as a tool in CME programs, risk management and skills training. Tours were conducted by John Schneider, MD, and outgoing CMS Executive Director James Tarrant.

• Eight members were recognized for volunteer service on the CMS Council. They are: Drs. Amalendu Majumdar, Raghu R. Vollala, Harish Bhatia, Sharad K. Khandelwal, Jose L. Medina, Fritz R. Michel, Bohdan A. Iwanetz, and Peter B. Segal.

• The Council adopted policy expressing support for adequate registered nurse staffing in hospitals. The language further calls for creating an IDPH taskforce with active physician participation to evaluate nurse staffing at Illinois hospitals, set staffing levels, and recommend methods to assure compliance.

#### **NEWS FROM ISMS**

### Thumbs down to gross receipts tax

Following is an update of initiatives and issues on members' behalf.

#### • ISMS House says "No" to GRT!

ISMS members attending the annual meeting in April rejected Governor Blagojevich's proposal to fund health insurance expansion through a gross receipts tax. A tax on medical services would take dollars from one pocket to put them in another, leaving physicians with no means to pass along the costs, the HOD decided. Fortunately, the Illinois House of Representatives also agreed that the idea was unsound, and gave it a "thumbs down" vote of 107-0.

# • Delegates affirm support for universal patient access

In denouncing "one-size-fits-all" state-stipulated insurance coverage, the ISMS HOD affirmed that

patients should be able to choose from several private and public health insurance options. Shortly after the meeting, the Society released its recommendations in *ISMS' Principles for Health System Reform*.

## • Society speaks out on retail health clinics

ISMS hopes to get legislation passed this spring that would more closely monitor hundreds of instore clinics being opened by retail stores. The Society's legislative efforts figured prominently in a recent *Chicago Tribune* business section. HB 1885, the "Retail Health Care Facility Permit Act," calls for regulation by the Illinois Department of Public Health, for each in-store clinic to apply for a permit, for the regulation of marketing, and for increased supervision of clinical nurse practitioners, quality of care and follow-up. CMS leadership met with Walgreens to discuss in-store clinics.

#### **CLASSIFIED ADS**

# Office/building for sale/rent

EXCELLENT OAK BROOK LOCATION for doctor's office. Modern building with atrium; 1733 sq. ft. available. Landlord will assist in build-out and remodeling cost; \$23/sq. ft. Call (630) 279-5577. www.brittanyoffices.com.

FOR SALE, WELL-ESTABLISHED INTERNAL medicine practice in near western suburb, located across from hospital. Call evenings (773) 929-0618.

NEW 2,442 SQ.-FT. MEDICAL SUITE NOW available in Little Village, the heart of Chicago's Mexican community; 26th St. near Pulaski Rd. Rare opportunity. Three-year-old construction. Furnished or unfurnished. Competitive rate. Call Alfonso for info or appointment: (773) 762-2888.

THIRTY YEARS BUSY, WELL-ESTABLISHED ob-gyn practice in Evergreen Park for sale. Turnkey. Call (708) 229-9664 or (708) 408-8111.

OFFICE/MEDICAL SPACES FOR LEASE: 1) 1650 Maple Ave., Lisle—up to 3,850 sq. ft. Free-standing building, ample parking, five exam rooms with sinks, patient triage area, xray room available; 2) 1640 N. Arlington Heights Rd., Arlington Heights—up to 2,400 sq. ft. Contact Mark Singer via telephone at (312) 203-0011 or e-mail MrMarkSinger@hotmail.com.

**680 N. LAKE SHORE DR. OFFICE SPACE**— \$20 per sq. ft.; 2000 or 2600 sq. ft. Bargain Price! Act now. Call Carl: (312) 664-1877, ext. 224.

NEWLY BUILT-OUT MEDICAL CLINIC (5500 sq. ft.) occupied by clinical trials center has extra space to share. Perfect for IM, FP, but other physicians would be comfortable. Located at 160 E. Grand Ave., full floor, secure facility. Looking for other physicians to share some of our space, either part- or full-time. In-suite bathrooms, lab, storage. Available immediately. Parking available in building. Walking distance to NMH and new Children's Hospital. Phone (312) 988-4500.

WELL-ESTABLISHED, PROFITABLE WEIGHT reduction practice for sale near downtown Chicago. Will mail or fax information on request. (630) 455-0145 or (630) 207-6634. SUBTENANT WANTED—BRAND NEW, beautifully appointed podiatrist's office. Prime location. 2000 sq. ft., four exam rooms plus fully equipped procedure room with sub sterile prep area and scrub sink. Wireless high-speed Internet, fax, phone, copier included. Convenient time slots available. Ideal for turnkey satellite office. Sycamore, Illinois, 60 miles west of Chicago. Contact Dr. Neil Levin (815) 899-2575.

### Personnel wanted

CHICAGO-HOME PHYSICIANS IS AN innovative multi-specialty practice focused on house calls to the elderly homebound. We are looking for BE/BC primary care physicians to join our team of over 30 medical staff. Our business model allows you to practice medicine without the headaches of hospital rounds, exhausting call schedules, or the stress of running your own practice. Home Physicians is a leader and an innovator in house calls, visiting over 250 patients per day, and utilizing an EMR system. We offer excellent compensation with productivity bonuses, comprehensive malpractice insurance with tail coverage, and company cars for patient visits. For more info, please contact Scott Schneider at (773) 292-4800; or send CV to sschneider@homephysicians.com www.homephysicians.com.

MOBILE DOCTORS SEEKS FULL-TIME and part-time physicians to make house calls to the elderly and disabled. No on-call, night or weekend work. Transportation and a medical assistant are provided. Practice "handson" medicine. Fax CV to Michele at (312) 640-4496; or call (312) 617-2096.

#### CHICAGO-PHYSICIANS NEEDED, OB-GYN,

full- or part-time. Pregnancy terminations, tubal sterilizations, and other services. Downtown and suburban Chicago locations. Full- or part-time or Saturdays only. Hourly and salaried positions available. No night duty. Daytime hours (early a.m. to early afternoon). Residents welcome, will train. Malpractice insurance available. Mail CV to Administrator, 1640 N. Arlington Heights Rd., Suite 110, Arlington Heights, IL 60004; call (847) 255-7400; or fax to (847) 398-4585; or email tammys@networkgci.net or melissak@networkgci.net.

PHYSICIANS NEEDED-FULL- OR PART-

time positions available. Downtown Chicago and suburban Chicago locations, northwestern and western suburbs. Anesthesiology, radiology, urology, family practice, gastroenterology, general surgery, plastic/cosmetic surgery, and dermatology specialties wanted. Residents in Illinois programs welcome. Malpractice insurance available. No night duty. Hourly or salaried positions available. Mail CV to Administrator, 1640 N. Arlington Heights Rd., Suite 110, Arlington Heights, IL 60004; or fax to (847) 398-4585; or e-mail: Tammys@networkgci.net.

PART-TIME PEDIATRICIAN FOR OFFICE located in DeKalb, 60 miles west of downtown Chicago. Contact Umesh Goswami, MD. Fax (815) 758-5144. Induskidz@aol.com.

#### CHICAGO RESEARCH CENTER IS SEEKING

a part-time medical doctor (internist, family practitioner, or sleep) to assist in the conduct of pharmaceutical trials (phases II–IV). Will perform PEs, evaluations and safety assessments, as described by protocol. Pharmaceutical research experience a plus. Must have valid Illinois medical license. Flexible hours available. Call Stacy at (773) 282-9845, or fax resume to (773) 282-9847.

#### **Business services**

PHYSICIAN'S ATTORNEY—EXPERIENCED and affordable physician's legal services including practice purchases; sales and formations; partnership and associate contracts; collections; licensing problems; credentialing; estate planning and real estate. Initial consultation without charge. Representing practitioners since 1980. Steven H. Jesser (800) 424-0060 or (847) 212-5620 (mobile); 790 Frontage Rd., Northfield, IL 60093.

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